



Report To: Cabinet
Lead Officer: Director, Health & Environmental Services

19 April 2018

Living Well Concordat

Purpose

1. To seek Cabinet's agreement for South Cambridgeshire DC to adopt and sign-up to the "Living Well" partnership concordat (Appendix 1).
2. While this not a key decision, Cabinet support for this Concordat will provide formal commitment of South Cambridgeshire DC for this approach to partnership working and support for the Health & Wellbeing Board.

Recommendations

3. It is recommended that Cabinet:
 - (a) Comments on the Living Well Concordat and requests the Portfolio Holder for Health & Wellbeing to feed these comments in to influence and inform partnership discussions on this matter at the forthcoming County Health & Wellbeing Board partnership meeting.
 - (b) Agrees that South Cambridgeshire DC signs-up to the Living Well Concordat and its principles, subject to any minor amendments agreed at the County Health & Wellbeing Board.
 - (c) Delegates to the Portfolio Holder for Health & Wellbeing authority to agree on behalf of Cabinet any such minor amendments agreed at Health & Wellbeing Board.

Reasons for Recommendations

4. The Living Well Concordat provides a single, shared, partnership commitment to working together to improve the health & wellbeing of local residents and communities. Views have been sought and partnership support obtained via Health & Wellbeing Board and the South Cambridgeshire / Cambridge City Living Well Area Partnership. All health system partners, including South Cambridgeshire DC, have been asked by the Health & Wellbeing Board to consider signing-up to the Concordat as a visible commitment to a "whole system" approach to improving local and system-wide health & wellbeing.

Background

5. The King's Fund paper, "Population Health Systems: Going Beyond Integrated Care" argues that "Improving population health is not just the responsibility of health and social care services, or of public health professionals...it requires co-ordinated efforts across population health systems...Making this shift will require action and alignment across a number of different levels, from central government and national bodies to local communities and individuals."

6. The NHS Five Year Forward View recognises the role of health organisations in ill-health prevention and lifestyle support. This aligns strongly with public services and local government's role delivering on the "wider determinants of health" including economic prosperity, housing, community safety & protection, education & skills, socio-economic inequalities, and public health.
7. The joint Health & Care Executive (HCE) and Public Service Board (PSB) has concluded that there are huge opportunities for closer working between the 18 organisations across Cambridgeshire & Peterborough comprising health commissioners, health providers, and local authority, community & voluntary and public service organisations. These opportunities were based on:
 - (a) Serving shared people in a shared place
 - (b) Shared "enablers" including workforce, skills, estate and ICT challenges
 - (c) Similar financial sustainability challenges
 - (d) A willingness to get better at working together
 - (e) A history of policy initiatives designed to promote integrated working
 - (f) Multiple shared programmes and projects (e.g. STP, BCF, HWBB)
 - (g) Commitment to building community resilience
8. The Cambridgeshire Health & Wellbeing Board Development in March 2017 session asked officers to redesign current partnership delivery arrangements to improve efficiencies (less meetings), reduce duplication (join-up delivery and governance arrangements) and embed a "shared people and place-based" approach to delivering health & wellbeing outcomes for residents. This Concordat is a result of that work.

Considerations

9. South Cambridgeshire DC's Corporate Plan 2018-19 includes "Living Well" as one of its four, corporate "Strategic Aims". However, on its own, this Council cannot fully deliver its "living well" outcomes for its residents and is dependent on effective working with partners to deliver results. The Living Well Concordat not only commits South Cambridgeshire DC to working with health system partners, but also those partners to support the delivery of the Council's corporate Living Well ambitions.
10. In January 2018, Health & Wellbeing Board considered a draft "Living Well Concordat" and asked for the wording to be reviewed to remove jargon and ensure it was understandable to residents. At the South Cambridgeshire / Cambridge City Living Well Area Partnership in February 2018, the Patient Representative volunteered to review the wording. The Living Well Concordat presented includes those changes and suggestions and these will be presented for discussion at Health & Wellbeing Board for agreement on 24 April 2018. Cabinet's comments are sought to inform and influence the debate at Health & Wellbeing Board.
11. The Living Well Concordat will streamline governance by providing a single, shared commitment by all local health system organisations to working in partnership for the benefit of local residents by bringing together the multiple current partnering commitments variously in existence. However, for clarity, formal decision-making and scrutiny of South Cambridgeshire DC's work and resource commitment and partnership work under the corporate plan "Living Well" theme will remain with the Council. The Cambridgeshire and the Peterborough Health & Wellbeing Boards will continue to provide Councillor-led leadership of this "whole system" partnership approach.

Options

12. Cabinet can:
- (a) Agree the Living Well Concordat as presented. However, since this is a partnership document, the Health & Wellbeing Board may make further amendments that Cabinet may wish to consider before agreement. Cabinet could ask for any amendments to be brought back to a future Cabinet or delegate the Portfolio Holder for Health & Wellbeing to agree any minor amendments discussed and agreed at Health & Wellbeing Board on 24 April 2018.
 - (b) Agree the principles in the Living Well Concordat, but comment on and change the Concordat and ask the Portfolio Holder for Health & Wellbeing to present these changes to Health & Wellbeing Board for consideration. Again, Cabinet could ask for any amendments to be brought back to a future Cabinet for agreement or delegate the Portfolio Holder for Health & Wellbeing to agree any minor amendments discussed and agreed at Health & Wellbeing Board on 24 April 2018.
 - (c) Refuse to agree to the principles or wording of the Living Well Concordat and not commit South Cambridgeshire DC to signing the Living Well Concordat.

Implications

13. In the writing of this report, taking into account financial, legal, staffing, risk management, equality and diversity, climate change, community safety and any other key issues, the following implications have been considered: -

Financial

14. There are no new financial implications arising from agreeing the Living Well Concordat. Streamlining of local partnership meetings supporting this Concordat means there will be fewer meetings, so reducing duplication and Member and officer time demands.

Legal

15. This is a partnership commitment and neither makes nor implies any legal or contractual commitments for South Cambridgeshire DC beyond current legal duties and powers.

Staffing

16. Streamlining of local partnership meetings supporting this Concordat means there will be fewer meetings, so reducing duplication and Member and officer time demands, ensuring more effective and efficient use of officer time.

Consultation responses (including from the Youth Council)

17. The draft Living Well Concordat has been consulted on with partners at the Health & Wellbeing Board, and at the South Cambridgeshire / Cambridge City Living Well Area Partnership. These partnership meetings include representatives from across the "health system", including Patient Representatives and HealthWatch. All have been broadly supportive of the Concordat, subject to improving the language and wording used to remove jargon and ensure it is understandable to residents.

Effect on Strategic Aims

Aim 1 – Living Well

18. Support our communities to remain in good health whilst continuing to protect the natural and built environment.

Background Papers

Where [the Local Authorities \(Executive Arrangements\) \(Meetings and Access to Information\) \(England\) Regulations 2012](#) require documents to be open to inspection by members of the public, they must be available for inspection: -

- (a) at all reasonable hours at the offices of South Cambridgeshire District Council;
- (b) on the Council's website; and
- (c) in the case of documents to be available for inspection pursuant to regulation 15, on payment of a reasonable fee required by the Council by the person seeking to inspect the documents at the offices of South Cambridgeshire District Council.

Cambridgeshire Health & Wellbeing Board 1 February 2018, Agenda item 8, Appendix 2
https://cmis.cambridgeshire.gov.uk/CCC_live/Document.ashx?czJKcaeAi5tUFL1DTL2UE4zNRBcoShgo=Ci%2f5y77usRR5SDT36%2bOkFOuUy5y68ZrI785E9mgOMKlbKGD%2f7sRzyQ%3d%3d&rUzwRPf%2bZ3zd4E7lkn8Lyw%3d%3d=pwRE6AGJFLDNih225F5QMaQWCtPHwdhUfCZ%2fLUQzgA2uL5jNRG4jdQ%3d%3d&mCTIbCubSFfXsDGW9lXnlq%3d%3d=hFfIUdN3100%3d&kCx1AnS9%2fpWZQ40DXFvdEw%3d%3d=hFfIUdN3100%3d&uJovDxwdjMPoYv%2bAJvYtyA%3d%3d=ctNJFf55vVA%3d&FgPIIEJYlotS%2bYGoBi5oIA%3d%3d=NHDURQburHA%3d&d9Qjj0aq1Pd993jsyOJqFvmyB7X0CSQK=ctNJFf55vVA%3d&WGewmoAfeNR9xqBux0r1Q8Za60lavYmz=ctNJFf55vVA%3d&WGewmoAfeNQ16B2MHuCpMRKZMwaG1PaO=ctNJFf55vVA%3d

Report Author: Mike Hill – Director, Health & Environmental Services
Telephone: (01954) 713398

Appendix 1 – Living Well Concordat

Cambridgeshire & Peterborough “Living Well” Concordat

Our Shared Ambition & Commitment

We will support residents across Cambridgeshire and Peterborough to maintain and improve their physical and mental health and wellbeing, now and in the future. We will provide this support by joined-up and sustainable prevention and treatment services, delivered in local partnerships.

We will take a “whole system, population health”, partnership approach to deliver health outcomes for local residents and communities. We recognise that preventing ill-health, improving health, and supporting residents “living well” is not just the responsibility of health professionals. It requires co-ordinated efforts, influencing, action and alignment across central and local government, health services, local communities and individuals.

Partnership Principles & Behaviours

1. We will take a “People & Place” approach. We will work with and through local communities to support them “living well”, building on their skills, strengths, resilience and local knowledge, to make an impact and deliver real outcomes.
2. We are all equal partners (not just “consultees”). We will join-up and balance clinical, prevention, and community solutions, and value the contribution we each bring to our residents and communities.
3. We will share and join-up our resources for the benefit of local residents, just as those residents expect us to.
4. We will take a “public purse, whole system” approach to funding our work, avoiding unfair subsidisation and cost-shunting.
5. We respect and acknowledge the different organisational, legal, contractual, decision-making and political arrangements impacting on partners. We will look to find ways to use these as strengths to underpin our partnership working.
6. Not all partners will be able to do everything at the same time. However, those that can, will; those that cannot will not stop those that can.
7. We will challenge each other to improve our services and partnership working, sharing and to embed our learning.
8. We will take creative advantage of established, mainstream resources, structures and processes to deliver outcomes and influence the future and to eliminate duplication and bureaucracy.

Signatories